

# Root Cause Analysis Examples

**Robert J. Latino, Mark A. Latino, Kenneth Latino, Kenneth C. Latino**

*Root Cause Analysis* Duke Okes, 2019-02-06 This best-seller can help anyone whose role is to try to find specific causes for failures. It provides detailed steps for solving problems, focusing more heavily on the analytical process involved in finding the actual causes of problems. It does this using figures, diagrams, and tools useful for helping to make our thinking visible. This increases our ability to see what is truly significant and to better identify errors in our thinking. In the sections on finding root causes, this second edition now includes: more examples on the use of multi-vari charts; how thought experiments can help guide data interpretation; how to enhance the value of the data collection process; cautions for analyzing data; and what to do if one can't find the causes. In its guidance on solution identification, biomimicry and TRIZ have been added as potential solution identification techniques. In addition, the appendices have been revised to include: an expanded breakdown of the 7 M's, which includes more than 50 specific possible causes; forms for tracking causes and solutions, which can help maintain alignment of actions; techniques for how to enhance the interview process; and example responses to problem situations that the reader can analyze for appropriateness.

Root Cause Analysis Denise Robitaille, 2010 Do you have recurring problems that are costing you time and money? Unresolved problems do more than aggravate. They can increase costs, lower quality, and drive customers away. Plus, quality management processes, such as ISO 9001, require organizations to have a corrective and preventive action process in place. Root cause analysis is integral to the success of any corrective action or problem-solving process. Unfortunately, root cause analysis is an often maligned, misunderstood, and misapplied process. Instead of viewing root cause analysis as an opportunity for improvement, many see it only as an admission that things have gone wrong. Root cause analysis should be seen as an opportunity, not a chore. This practical guide offers proven techniques for using root cause analysis in your organization. Inside you'll find: What root cause analysis is When (and when not) to use root cause analysis Who should participate in the root cause analysis process How to construct a root cause analysis checklist Examples of how a well-run root cause analysis process works And much more!

*Root Cause Analysis* Bjorn Andersen, Tom Fagerhaug, 2006-03-22 This updated and expanded edition discusses many different tools for root cause analysis and presents them in an easy-to-follow structure: a general description of the tool, its purpose and typical applications, the procedure when using it, an example of its use, a checklist to help you make sure it is

applied properly, and different forms and templates. The examples used are general enough to apply to any industry or market. The layout of the book has been designed to help speed your learning. Throughout, the authors have split the pages into two halves: the top half presents key concepts using brief language—almost keywords—and the bottom half uses examples to help explain those concepts. A roadmap in the margin of every page simplifies navigating the book and searching for specific topics. The book is suited for employees and managers at any organizational level in any type of industry, including service, manufacturing, and the public sector. COMMENTS FROM OTHER CUSTOMERS Average Customer Rating: (4 of 5 based on 1 review) This book is a good intro to Root Cause Analysis tools. It is easy to read and laid out in a good format, with a picture and/or sample provided for every tool discussed, along with a checklist for its usage. There is the occasional spot of confusing information, and some of the explanations seem over-simplified or under-explained. But this is not highly prevalent, and the book does accomplish giving the reader a great introduction to these tools and techniques. It may be insufficient for those who are looking for more advanced or in-depth information on any of the tools and techniques. Beginners should find this a very helpful book and one that will be referenced often as they start practicing Root Cause Analysis. A reader in Bradenton, Florida

**Beyond the Five Whys** James C. Paterson, 2023-11-14 A straightforward explanation of root cause analysis and systems thinking, illustrating, with real-world examples and first-hand accounts, why things can ‘slip through our fingers’ and what to do to reduce the chances of things going off track. Beyond the Five Whys summarises, for the first time, many of the tried and tested ways of understanding problems using insights from aviation, high reliability organisations and a range of thought-provoking sources. The book provides readers with a clear and structured explanation how to analyse setbacks and head off problems in the first place. It will challenge much of the received wisdom, such as the idea there can be one root cause or that a person or bad culture could be a root cause. Specific areas covered: Learn what root causes are, how they differ from immediate and contributing causes and why it’s so important to go beyond the Five Whys technique for root cause analysis. Recalibrate the way you think about things going wrong, incorporating insights from systems thinking, so you can be clearer what ‘cultural’ or systemic problems mean in practice. Learn about the eight principal ways things can slip through our fingers. Go beyond the blame game and firefighting to avoid the never ending cycle of repeating issues. Strengthen your ability to read the output of a ‘lessons learned’ or enquiry report. Get a fresh perspective, using these techniques, on why the Titanic tragedy turned out so badly, and understand the numerous parallels between what happened then and a range of recent setbacks we have seen, such as the Covid 19 pandemic. Consider the broader application of these techniques to some of the challenges we face in the 21st century. Beyond the Five Whys also contains supplemental guidance how to make improvements in an organisation. It is of value to business managers and those in specialist roles such as GRC, ESG, risk, compliance, quality, project management, H&S, IT, and internal audit roles.

**Root Cause Analysis Handbook** ABS Consulting, Donald K. Lorenzo, Laura O. Jackson, 2008-07-07 The third edition of this global classic is the most comprehensive, all-in-one package of book, downloadable resources, color-coded RCA map, and online resources currently available for Root Cause Analysis (RCA). Called by users the best resource on the subject and in a league of its own. The package offers the unique breadth, depth and practicality that can only come from six authors with 125+ years of combined international RCA consulting experience. It presents a globally successful, proprietary methodology developed by an international consulting firm with 50 years' experience in 35 countries. Reach for it anytime you need field-tested advice for investigating, categorizing, reporting and trending, and ultimately eliminating the root causes of incidents with quality, reliability, environmental, health, safety, and production-process impacts. The total package includes: 300-page Handbook focusing on rigorous application of structured techniques for both apparent cause analyses and root cause analyses. It includes step-by-step instructions, checklists, and forms for performing an analysis and enables users to effectively incorporate the methodology and apply it to a variety of situations. There are numerous incident, facility and industry-specific examples plus 120+ figures and tables. Downloadable Resources Toolkit, including examples of cause and effect Trees and a sample template; examples of cause and effect Timelines and a sample template; toolkits for Investigating, Data Gathering, Data Analysis, etc.; plentiful forms and checklists; field-tested toolkit ABS Consulting uses in its projects that you can adapt for your own RCA/incident investigation program; and a resource list of recommended books, websites, organizations, etc. Root Cause Map (full color-coded wall chart 17 x 22)—a powerful tool for staff to use in identifying and coding root causes. Licensed access to ABS Consulting website for an abundant collection of articles, up to date examples, charts, forms, etc. Root Cause Analysis Handbook is widely used in corporate training programs and college courses all over the world. If you are responsible for quality, reliability, safety, and/or risk management, you'll want this comprehensive and practical resource at your fingertips. The book has been selected by the American Society for Quality (ASQ) and the Risk and Insurance Society (RIMS).

*Mastering Root Cause Analysis (RCA). Real-World Examples and Strategies* Andy Marjoko, 2024-05-07

**School Leader's Guide to Root Cause Analysis** Paul Preuss, 2013-09-27 Don't jump from problem to solution without first investigating root causes. This book helps you more accurately focus on school improvement issues, so you can avoid wasting precious time and resources. It is clearly written, contains lots of real examples, and is presented in a style and format designed for the non-expert. It will help you make decisions which will improve learning for all students.

**Root Cause Analysis in Engineering Design**, 2024-07-21 Engineering design is an intricate process that demands precision, innovation, and a keen understanding of the underlying factors that contribute to both success and failure. Introduction to Root Cause Analysis for Engineering Design is a comprehensive guide that equips engineers, designers, and quality professionals with the tools and methodologies needed to identify, analyze, and rectify the fundamental causes of

problems within engineering systems. Key Features: In-Depth Exploration of RCA: Delve into the core principles and methodologies of Root Cause Analysis (RCA). Understand how RCA extends beyond merely addressing symptoms to uncover the root causes of failures, ensuring sustainable and long-lasting solutions. Historical and Theoretical Foundations: Gain insights into the historical evolution of RCA, influenced by pioneers like W. Edwards Deming and Kaoru Ishikawa. Explore the theoretical underpinnings that have shaped modern RCA practices. Practical Methodologies: Learn step-by-step processes for implementing various RCA methodologies, including Fishbone Diagrams, 5 Whys, Fault Tree Analysis (FTA), and Failure Mode and Effects Analysis (FMEA). Each method is detailed with clear instructions and practical examples. Tools and Techniques: Discover a range of statistical tools, simulation methods, and software solutions that enhance the RCA process. From Pareto Charts to advanced Big Data Analytics, this book provides a toolkit for effective problem-solving. Human Factors: Understand the critical role of human error in engineering failures. Learn techniques for identifying and mitigating human factors to improve safety and reliability in design. Implementation Strategies: Explore strategies for building an RCA culture within engineering teams. Learn about training and development programs, collaborative RCA processes, and effective communication and reporting strategies. Advanced Topics: Stay ahead of the curve with discussions on integrating RCA with Design for Six Sigma (DFSS), Agile, and Lean methodologies. Learn about the application of RCA in sustainable and eco-friendly designs, and the future role of predictive analysis and preventative measures. Challenges and Future Trends: Navigate common pitfalls in RCA and learn strategies to avoid them. Explore emerging technologies like AI, IoT, and AR/VR that are shaping the future of RCA. Understand how RCA will evolve to meet the demands of modern engineering design. Real-World Applications: Benefit from case studies and examples that illustrate RCA in action. See how effective root cause analysis can drive continuous improvement, innovation, and excellence in engineering design. Why This Book? Introduction to Root Cause Analysis for Engineering Design is an essential resource for anyone involved in the engineering design process. Whether you are an experienced engineer looking to refine your skills or a student eager to learn the fundamentals, this book provides a thorough and practical guide to mastering RCA. Equip yourself with the knowledge and tools to create more reliable, efficient, and innovative engineering solutions.

The ASQ Pocket Guide to Root Cause Analysis Bjørn Andersen, Tom Natland Fagerhaug, 2013-11-06 All organizations experience unintended variation and its consequences. Such problems exist within a broad range of scope, persistence, and severity across different industries. Some problems cause minor nuisances, others lead to loss of customers or money, others yet can be a matter of life and death. The purpose of this pocket guide is to provide you with easily accessible knowledge about the art of problem solving, with a specific focus on identifying and eliminating root causes of problems. Root cause analysis is a skill that absolutely everybody should master, irrespective of which sector you work in, what educational background you have, and which position in the organization you hold. The content in this little pocket guide can

contribute to disseminating this skill a little further in the world.

**Data-Guided Healthcare Decision Making** Ramalingam Shanmugam,2023-06-22 This book effectively exposes and illustrates the ideas and tools for optimal healthcare decisions taken from evidence.

*Root Cause Analysis* Bjørn Andersen,Tom Fagerhaug,2000 This text builds gradually toward presenting the most-needed basic root analysis skills. These tools are described, and their purpose and typical applications are outlined. Procedures for applying the tools are included, as is a checklist, to ensure that the tools are applied correctly.

*Maximize Patient Safety with Advanced Root Cause Analysis* Catherine Corbett (CQM.),Craig Clapper,Kerry M. Johnson,2004

**Cause Analysis Manual** Fred Forck, CPT,2016-10-05 A failure or accident brings your business to a sudden halt. How did it happen? What's at the root of the problem? What keeps it from happening again? Good detective work is needed -- but how do you go about it? In this new book, industry pioneer Fred Forck's seven-step cause analysis methodology guides you to the root of the incident, enabling you to act effectively to avoid loss of time, money, productivity, and quality. From 30+ years of experience as a performance improvement consultant, self-assessment team leader, and trainer, Fred Forck, CPT, understands what you need to get the job done. He leads you through a clear step-by-step process of root cause evaluation, quality improvement, and corrective action. Using these straightforward tools, you can avoid errors, increase reliability, enhance performance, and improve bottom-line results -- while creating a resilient culture that avoids repeat failures. The key phases of this successful cause analysis include: Scoping the Problem Investigating the Factors Reconstructing the Story Establishing Contributing Factors Validating Underlying Factors Planning Corrective Actions Reporting Learnings At each stage, *Cause Analysis Manual: Incident Investigation Method and Techniques* gives you a wealth of real-world examples, models, thought-provoking discussion questions, and ready-to-use checklists and forms. The author provides: references for further reading hundreds of illustrative figures, tables, and diagrams a full glossary of terms and acronyms professional index You know that identifying causes and preventing business-disrupting events isn't always easy. By following Fred Forck's proven steps you will be able to identify contributing factors, align organizational behaviors, take corrective action, and improve business performance! Are you a professor or leader of seminars or workshops? On confirmed course adoption of *Cause Analysis Manual: Incident Investigation Method and Techniques*, you will have access to a comprehensive, professional Instructor's Manual.

**Root Cause Analysis** Mark A. Latino,Robert J. Latino,Kenneth C. Latino,2019-06-26 This book comprehensively outlines what a holistic and effective Root Cause Analysis (RCA) system looks like. From the designing of the support infrastructure to the measuring of effectiveness on the bottom-line, this book provides the blueprint for making it happen. While traditionally RCA is viewed as a reactive tool, the authors will show how it can be applied proactively to prevent failures from occurring in

the first place. RCA is a key element of any successful Reliability Engineering initiative. Such initiatives are comprised of equipment, process and human reliability foundations. Human reliability is critical to the success of a true RCA approach. This book explores the anatomy of a failure (undesirable outcome) as well as a potential failure (high risks). Virtually all failures are triggered by errors of omission or commission by human beings. The methodologies described in this book are applicable to any industry because the focus is on the human being's ability to think through why things go wrong, not on the industry or the nature of the failure. This book correlates reliability to safety as well as human performance improvement efforts. The author has provided a healthy balance between theory and practical application, wrapping up with case studies demonstrating bottom-line results. Features Outlines in detail every aspect of an effective RCA 'system' Displays appreciation for the role of understanding the physics of a failure as well as the human and system's contribution Demonstrates the role of RCA in a comprehensive Asset Performance Management (APM) system Explores the correlation between Reliability Engineering and Safety Integrates the concepts of Human Performance Improvement, Learning Teams, and Human Error Reduction approaches into RCA

**Root Cause Analysis** Mark A. Latino, Robert J. Latino, Kenneth Latino, 2016-04-19 What is RCA? It seems like such an easy question to answer, yet from novices to veterans and practitioners to providers, no one seems to have come to agreement or consensus on an acceptable definition for the industry. Now in its fourth edition, *Root Cause Analysis: Improving Performance for Bottom-Line Results* discusses why it is so hard to get su

**Root Cause Analysis (RCA) for the Improvement of Healthcare Systems and Patient Safety** David Allison, CPPS, Harold Peters, P.Eng., 2021-08-23 The book follows a proven training outline, including real-life examples and exercises, to teach healthcare professionals and students how to lead effective and successful Root Cause Analysis (RCA) to eliminate patient harm. This book discusses the need for RCA in the healthcare sector, providing practical advice for its facilitation. It addresses when to use RCA, how to create effective RCA action plans, and how to prevent common RCA failures. An RCA training curriculum is also included. This book is intended for those leading RCAs of patient harm events, leaders, students, and patient safety advocates who are interested in gaining more knowledge about RCA in healthcare.

Root Cause Analysis and Improvement in the Healthcare Sector Bjørn Andersen, Marti Beltz, 2009-11-09 Healthcare organizations and professionals have long needed a straightforward workbook to facilitate the process of root cause analysis (RCA). While other industries employ the RCA tools liberally and train facilitators thoroughly, healthcare has lagged in establishing and resourcing a quality culture. Presently, a growing number of third-party stakeholders are holding access to accreditation and reimbursement pending demonstration of a full response to events outside of expected practice. An increasing number of exceptions to healthcare practice have precipitated a strong response advocating the use of proven quality tools in the industry. In addition, the industry has now expanded its scope beyond the hospital walls to many ancillary

healthcare facilities with little experience in implementing quality tools. This book responds to the demand for a RCA workbook written specifically for healthcare, yet still broad in its definition of the industry. This book contains everything that the typical RCA leader in healthcare requires: A text specific to healthcare, but using the broadest definition of the industry to include not only acute care hospitals, but rehabilitation facilities, long-term care facilities, outpatient surgery centers, ambulatory services, and general office practices. A workbook-style format that walks through the process, step-by-step. Straightforward text without “sidebars,” “tables,” and “tips.” Worksheets are provided at the end of the book to reduce reader distraction within the text. A wide range of real-world examples. Format for use by the most naive of users and most basic of processes, as well as a separate section for more advanced users or more complex issues. Templates, both print and electronic, included for the reader’s use. Ready-to-use educational materials with scripting to enable the user to train others and garner support for the use of the techniques. Background text for users in leadership to understand the tools in the larger context of healthcare improvement. Up-to-date information on the latest in the use of RCA in satisfying mandatory reporting requirements and slaying the myth that the process is onerous and fraught with barriers. Background text and tools/process are separated to facilitate the readers’ specific needs. Healthcare leaders can appreciate the current context and requirements without wading through the actual techniques; end-users can begin learning the skills without wading through dense administrative text. Language and tone promoting the use of the tools for improvement of processes that have experienced exceptions, as opposed to assigning blame for errors. Attention to process ownership, training, and resourcing. And, most importantly, thorough description of the improvement process as well as the analysis.

**Root Cause Analysis** Robert J. Latino, Mark A. Latino, Kenneth Latino, Kenneth C. Latino, 2006-05-05 There is no easy answer to the question, What is RCA? Some will give a general idea of what Root Cause Analysis (RCA) is designed to accomplish, while others will advocate a specific approach. In this third edition of the best-selling Root Cause Analysis: Improving Performance for Bottom-Line Results, acclaimed experts Robert and Ke

Root Cause Analysis Robert J. Latino, Mark A. Latino, Kenneth Latino, Kenneth C. Latino, 2002-04-29 Undesirable outcomes, chronic failure, incidents, and accidents The cost of such events to corporations is high, generally adding up to tens and hundreds of millions of dollars in accepted losses. Why accept these losses? What if you could understand why these errors occur and eliminate chronic events from occurring altogether? Root Cause

**Actual Experiences of a CEO** Hank McHale, 1995 This book emphasizes action. McHale tells you how to apply the four basic management elements of planning, organizing, directing/coaching, and controlling to help you drive your organization's continuous improvement processes. The type of leadership you need in order to succeed in continuous improvement is stressed. Do you know which top management actions are necessary to make continuous improvement profitable for your company? This book tells you. He strongly advises that top management do more observing and coaching of continuous

improvement activities. The author also reveals his formal step-by-step model that acts as a blueprint for you to successfully deploy continuous improvement within your organization. Realistic solutions to operating issues are given in a nonsense fashion. He identifies 16 root causes of missed goals that, when remedied, result in increased continuous improvement effectiveness. Learn how to formalize the actions that must take place to fix root causes. This book will also teach you how to measure improvement in meeting customer requirements. Without a measurement process, managers have inadequate feedback to determine what's working and what needs to be improved. This book gives you proven processes that will work for you. Learn how to prioritize your actions that will result in the most profit. Actual Experiences of a CEO provides the direction you're looking for to help you translate continuous improvement into increased market share, cash flow, and bottom-line profits for your company.

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